



FORM 10A

MATERIAL CHANGE REPORT

By nmar at 12:29:31 pm, 27/03/2026

Pursuant to Section 64 of the Securities Act, 2012

General Instructions:	<p>Please complete all relevant sections; where the allocated space is insufficient, you may continue on a separate page and attach to the completed form. All supporting information and attached pages should be appropriately numbered and referenced.</p> <p>This report and any attachments should be certified by a Senior Officer of the Reporting Issuer.</p> <p>Completed reports should be submitted to: The Director Market Regulation and Surveillance Division Trinidad and Tobago Securities and Exchange Commission Levels 22 – 23, Tower D, International Waterfront Centre, 1 Wrightson Road, Port of Spain, Trinidad and Tobago</p>
Item 1	State the name of the reporting issuer as specified in its constituting documents, and include the issuer’s primary business address.
Item 2	State the exact date of the material change. Please note that only one date is to be included in this field.
Item 3	Provide sufficient disclosure regarding the material change to enable a reader to appreciate the nature and substance of the material change without having to refer to any other sources. Examples of relevant information that would be subject to disclosure include: dates, parties, terms and conditions, effect on financial condition, value, consideration paid for purchases/investments, sources of financing or funding, reasons for the change, purpose of the change, and a general comment on the probable impact of the material change on the reporting issuer.
Item 4	<p>State whether the issuer is seeking an exemption from publishing a notice in accordance with Section 64(2) of the Securities Act 2012, by completing the associated “YES” or “NO” sections of the form accordingly.</p> <p>If the issuer is not seeking an exemption, state the scheduled date(s) for the publication of the Notices and the associated daily newspapers of general circulation.</p>

	If the issuer is seeking an exemption, state the issuer's reason(s) for applying for the exemption.
Item 5	State the name, position, business telephone number and email address of a senior officer of the reporting issuer who may be contacted to discuss further details regarding the material change.
Item 6	Include the signature of the Senior Officer identified in Item 5, confirming the material change report, and certifying the statement outlined.





By nmar at 12:30:09 pm, 27/03/2026

FORM 10A

MATERIAL CHANGE REPORT

Pursuant to Section 64 of the Securities Act, 2012

1. NAME OF REPORTING ISSUER

Name of Reporting Issuer
Unilever Caribbean Limited

2. DATE OF MATERIAL CHANGE

Date of material change
March 23, 2026

3. DESCRIPTION OF MATERIAL CHANGE

Provide a description of the material change
<p>Unilever Caribbean Limited advises that on March 23, 2026, its Board of Directors approved the divestment of the Company's rights to the laundry powder brands "Breeze" and "Radiante" across multiple territories, with effect from March 15, 2026.</p> <p>The territories impacted by this transaction include: Trinidad and Tobago, Costa Rica, El Salvador, Guatemala, Honduras, Panama, Dominican Republic, Nicaragua, Antigua and Barbuda, Barbados, Curaçao, Grenada, Guyana, Haiti, Jamaica, Montserrat, St Kitts and Nevis, St Lucia, St Maarten, St Vincent and the Grenadines, Suriname, and Dominica.</p> <p>The rights have been divested to Industria La Popular, Sociedad Anónima, as part of a broader regional divestment initiative undertaken by Unilever PLC.</p> <p>As part of the transaction, Unilever Caribbean Limited has agreed to a non-compete restriction for a period of three (3) years, ending on March 15, 2029.</p> <p>During this period, Unilever Caribbean Limited will not engage in the marketing, sale, or distribution of powder and liquid laundry detergents within the territories listed above.</p>


4. DETAILS OF PUBLICATION OF MATERIAL CHANGE

	YES	NO
Will you be seeking an exemption from publishing a notice in accordance with Section 64(2) of the Securities Act 2012?	<input type="checkbox"/>	<input checked="" type="checkbox"/>

If “No”

Date of Publication of Notice (dd/mmm/yyyy)	March 27, 2026
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If “Yes”


State the reasons for applying for the exemption


5. DETAILS OF SENIOR OFFICER

Name (First name, Last name)	Ginelle Lambie
Position in Organization	Managing Director
Business Address	Albion Plaza, Third Floor, 22-24 Victoria Avenue, Port of Spain
Work Phone (1-xxx-xxx-xxxx)	1-868-272-1874
Fax Phone(1-xxx-xxx-xxxx)	
Email Address	Ginelle.Lambie@unilever.com

6. DATE, CERTIFICATION AND SIGNATURE

I hereby certify that the statement and information contained in this form and any attachment hereto are true and correct to the best of my knowledge and belief and submitted in compliance with the provisions of the Securities Act, 2012. I understand that any misrepresentation, falsification or material omission of information on this application may result in a breach of the Securities Act, 2012.

Ginelle Lambie  Managing Director March 23, 2026
Print Name **Signature** **Position** **Date**

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Tool	ID Information
Registrant's Number	
Director's Number	
Document / Record Number	
Record's Management Date Received (dd/mm/yyyy)	

Approved By : _____ Date (DD/MM/YYYY) _____