



By nmar at 3:45:22 pm, 07/05/2026

FORM 10A

MATERIAL CHANGE REPORT

Pursuant to Section 64 of the Securities Act, 2012

1. NAME OF REPORTING ISSUER

Name of Reporting Issuer
TRINIDAD CEMENT LIMITED

2. DATE OF MATERIAL CHANGE

Date of material change
JUNE 01, 2026

3. DESCRIPTION OF MATERIAL CHANGE

Provide a description of the material change
<p>CHANGE TO EXECUTIVE MANAGEMENT</p> <p>Trinidad Cement Limited ("TCL" or "the Company") advises that Mr. Gonzalo Rueda Castillo, General Manager, TCL (with responsibility for operations in T&T; Barbados; and Guyana) has decided to leave the Company effective June 1, 2026.</p> <p>From June 1, 2026, Mr. Francisco Aguilera Mendoza, Managing Director will assume oversight for the General Manager's portfolio. In the interim, Mr. Rueda Castillo is facilitating the handover.</p>


4. DETAILS OF PUBLICATION OF MATERIAL CHANGE

	YES	NO
Will you be seeking an exemption from publishing a notice in accordance with Section 64(2) of the Securities Act 2012?	<input type="checkbox"/>	<input checked="" type="checkbox"/>

If "No"

Date of Publication of Notice (dd/mmm/yyyy)	May 8, 2026
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If "Yes"

State the reasons for applying for the exemption


5. DETAILS OF SENIOR OFFICER

Name (First name, Last name)	DENISE MICHELLE ROOPNARINESINGH
Position in Organization	GROUP MANAGER LEGAL/COMPANY SECRETARY
Business Address	SOUTHERN MAIN ROAD, CLAXTON BAY, TRINIDAD W.I.
Work Phone (1-xxx-xxx-xxxx)	1-868-225-8254
Fax Phone(1-xxx-xxx-xxxx)	
Email Address	denisemichelle.roopnarinesingh@cemex.com

6. DATE, CERTIFICATION AND SIGNATURE

I hereby certify that the statement and information contained in this form and any attachment hereto are true and correct to the best of my knowledge and belief and submitted in compliance with the provisions of the Securities Act, 2012. I understand that any misrepresentation, falsification or material omission of information on this application may result in a breach of the Securities Act, 2012.

DENISE MICHELLE
ROOPNARINESINGH



GROUP MANAGER LEGAL/
COMPANY SECRETARY

MAY 7, 2026

Print Name

Signature

Position

Date

FOR OFFICIAL USE ONLY

Tool	ID Information
Registrant's Number	
Director's Number	
Document / Record Number	
Record's Management Date Received (dd/mm/yyyy)	

Approved By :

Date (DD/MM/YYYY)