



GROUP
Building a Brighter Future

📍 Southern Main Road, Claxton Bay,
Trinidad and Tobago
🌐 www.tclgroup.com
☎ +1 (868) 225-8254

August 3, 2026

Mr. Kevin Deopersad
Director - Disclosure, Registration and Corporate Finance
The Trinidad and Tobago Securities & Exchange Commission
Levels 22-23, Tower D
International Waterfront Centre
1 Wrightson Road
PORT OF SPAIN

Dear Mr. Deopersad:

Re: Material Change Report – Change to Board of Directors

Please find enclosed, a Material Change Report from Trinidad Cement Limited (“the Company”) regarding a Change to the Executive Management of the Company.

Yours faithfully,

TRINIDAD CEMENT LIMITED

DENISE MICHELLE ROOPNARINESINGH
Group Manager Legal/ Company Secretary

Encl:

FORM 10A

MATERIAL CHANGE REPORT

Pursuant to Section 64 of the Securities Act, 2012

1. NAME OF REPORTING ISSUER

Name of Reporting Issuer
TRINIDAD CEMENT LIMITED

2. DATE OF MATERIAL CHANGE

Date of material change
JULY 31, 2026

3. DESCRIPTION OF MATERIAL CHANGE

Provide a description of the material change
CHANGES TO BOARD OF DIRECTORS Trinidad Cement Limited ("TCL" or "the Company") advises that by correspondence dated July 31, 2026, Mr. Fernando Reiter resigned from the Board of Directors effective that date. Mr. Reiter also resigned from his position at Cemex effective July 31, 2026. TCL thanks Mr. Reiter for his service and contributions since joining the Board on August 4, 2021, and wishes him well in his future endeavours.

4. DETAILS OF PUBLICATION OF MATERIAL CHANGE

	YES	NO
Will you be seeking an exemption from publishing a notice in accordance with Section 64(2) of the Securities Act 2012?	☐	☒

If “No”

Date of Publication of Notice (dd/mm/yyyy)	August 4, 2026
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If “Yes”

State the reasons for applying for the exemption
N/A

5. DETAILS OF SENIOR OFFICER

Name (First name, Last name)	DENISE MICHELLE ROOPNARINESINGH
Position in Organization	COMPANY SECRETARY
Business Address	SOUTHERN MAIN ROAD, CLAXTON BAY, TRINIDAD, W.I.
Work Phone (1-xxx-xxx-xxxx)	1-868-225-8254
Fax Phone(1-xxx-xxx-xxxx)	
Email Address	denisemichelle.roopnarinesingh@cemex.com

6. DATE, CERTIFICATION AND SIGNATURE

I hereby certify that the statement and information contained in this form and any attachment hereto are true and correct to the best of my knowledge and belief and submitted in compliance with the provisions of the Securities Act, 2012. I understand that any misrepresentation, falsification or material omission of information on this application may result in a breach of the Securities Act, 2012.

DENISE MICHELLE
ROOPNARINESINGH



COMPANY
SECRETARY

AUGUST 3, 2026

Print Name

Signature

Position

Date

FOR OFFICIAL USE ONLY

Tool	ID Information
Registrant's Number	
Director's Number	
Document / Record Number	
Record's Management Date Received (dd/mm/yyyy)	

Approved By : _____

Date (DD/MM/YYYY)
