



FORM 10A

MATERIAL CHANGE REPORT

By gcharles at 8:32:09 am, 01/09/2026

Pursuant to Section 64 of the Securities Act, 2012

General Instructions:	Please complete all relevant sections; where the allocated space is insufficient, you may continue on a separate page and attach to the completed form. All supporting information and attached pages should be appropriately numbered and referenced. This report and any attachments should be certified by a Senior Officer of the Reporting Issuer. Completed reports should be submitted to: The Director Market Regulation and Surveillance Division Trinidad and Tobago Securities and Exchange Commission Levels 22 – 23, Tower D, International Waterfront Centre, 1 Wrightson Road, Port of Spain, Trinidad and Tobago
Item 1	State the name of the reporting issuer as specified in its constituting documents, and include the issuer's primary business address.
Item 2	State the exact date of the material change. Please note that only one date is to be included in this field.
Item 3	Provide sufficient disclosure regarding the material change to enable a reader to appreciate the nature and substance of the material change without having to refer to any other sources. Examples of relevant information that would be subject to disclosure include: dates, parties, terms and conditions, effect on financial condition, value, consideration paid for purchases/investments, sources of financing or funding, reasons for the change, purpose of the change, and a general comment on the probable impact of the material change on the reporting issuer.
Item 4	State whether the issuer is seeking an exemption from publishing a notice in accordance with Section 64(2) of the Securities Act 2012, by completing the associated "YES" or "NO" sections of the form accordingly. If the issuer is not seeking an exemption, state the scheduled date(s) for the publication of the Notices and the associated daily newspapers of general circulation.

	If the issuer is seeking an exemption, state the issuer's reason(s) for applying for the exemption.
Item 5	State the name, position, business telephone number and email address of a senior officer of the reporting issuer who may be contacted to discuss further details regarding the material change.
Item 6	Include the signature of the Senior Officer identified in Item 5, confirming the material change report, and certifying the statement outlined.





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MATERIAL CHANGE REPORT

By gcharles at 8:33:00 am, 01/09/2026

Pursuant to Section 64 of the Securities Act, 2012

1. NAME OF REPORTING ISSUER

Name of Reporting Issuer
GUARDIAN HOLDINGS LIMITED

2. DATE OF MATERIAL CHANGE

Date of material change
01 SEPTEMBER 2026

3. DESCRIPTION OF MATERIAL CHANGE

Provide a description of the material change Guardian Holdings Limited (“GHL”) wishes to advise that, further to the announcement by NCB Financial Group Limited (“NCBFG”) regarding its leadership development, Mr. Robert Almeida’s term as Group Chief Executive Officer of NCBFG will conclude on 30 September 2026. Consequently, Mr. Almeida’s directorship on GHL will also conclude on 30 September 2026. Mr. Almeida joined GHL’s Board in 2019 and was appointed Chairman in 2023. During his tenure, he provided valuable leadership and contributed to the governance and strategic direction of the Group. GHL acknowledges and expresses its appreciation for his service and contribution to the Board. Effective 1 October 2026, Mr. Dominic Rampersad will succeed Mr. Almeida as Chairman of the Board of Directors. The Board welcomes Mr. Rampersad to the role and looks forward to his leadership and continued contribution to the strategic direction and development of the Group.

4. DETAILS OF PUBLICATION OF MATERIAL CHANGE

	YES	NO
Will you be seeking an exemption from publishing a notice in accordance with Section 64(2) of the Securities Act 2012?	☐	☒

If “No”

Date of Publication of Notice (dd/mm/yyyy)	
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If “Yes”

State the reasons for applying for the exemption


5. DETAILS OF SENIOR OFFICER

Name (First name, Last name)	KRYSTAL BAYNES-HOSEINEE
Position in Organization	CHIEF GOVERNANCE OFFICER AND CORPORATE SECRETARY
Business Address	1 GUARDIAN DRIVE, WESTMOORINGS
Work Phone (1-xxx-xxx-xxxx)	1-868-226-2043
Fax Phone(1-xxx-xxx-xxxx)	
Email Address	Krystal.Baynes-Hoseinee@myguardiangroup.com

6. DATE, CERTIFICATION AND SIGNATURE

I hereby certify that the statement and information contained in this form and any attachment hereto are true and correct to the best of my knowledge and belief and submitted in compliance with the provisions of the Securities Act, 2012. I understand that any misrepresentation, falsification or material omission of information on this application may result in a breach of the Securities Act, 2012.

KRYSTAL BAYNES-
HOSEINEE



CORPORATE SECRETARY 1-SEP-26

Print Name

Signature

Position

Date

FOR OFFICIAL USE ONLY

Tool	ID Information
Registrant's Number	
Director's Number	
Document / Record Number	
Record's Management Date Received (dd/mm/yyyy)	

Approved By : _____

Date (DD/MM/YYYY) _____