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FORM 10A

MATERIAL CHANGE REPORT

Pursuant to Section 64 of the Securities Act, 2012

1. NAME OF REPORTING ISSUER

Name of Reporting Issuer
NATIONAL FLOUR MILLS LIMITED

2. DATE OF MATERIAL CHANGE

Date of material change
NOVEMBER 2ND 2026

3. DESCRIPTION OF MATERIAL CHANGE

Provide a description of the material change
Mr. Terrence Kalloo, Chief Executive Officer, separated from National Flour Mills Limited effective November 2nd 2026.

SECURITIES EXCHANGE COMMISSION

4. DETAILS OF PUBLICATION OF MATERIAL CHANGE

	YES	NO
Will you be seeking an exemption from publishing a notice in accordance with Section 64(2) of the Securities Act 2012?	☐	☒

If "No"

Date of Publication of Notice (dd/mmm/yyyy)	November 4th 2026

If "Yes"

State the reasons for applying for the exemption

5. DETAILS OF SENIOR OFFICER

Name (First name, Last name)	Sati Jagmohan
Position in Organization	Corporate Secretary
Business Address	27-29 Wrightson Road, Port of Spain
Work Phone (1-xxx-xxx-xxxx)	1-868-625-2416/7
Fax Phone(1-xxx-xxx-xxxx)	
Email Address	sati.jagmohan@nfm.co.tt

6. DATE, CERTIFICATION AND SIGNATURE

I hereby certify that the statement and information contained in this form and any attachment hereto are true and correct to the best of my knowledge and belief and submitted in compliance with the provisions of the Securities Act, 2012. I understand that any misrepresentation, falsification or material omission of information on this application may result in a breach of the Securities Act, 2012.

Sati Jagmohan		Corporate Secretary	2nd November 2026
Print Name	**Signature**	**Position**	**Date**

FOR OFFICIAL USE ONLY

Tool	ID Information
Registrant's Number	
Director's Number	
Document / Record Number	
Record's Management Date Received (dd/mm/yyyy)	

Approved By : _____ Date (DD/MM/YYYY) _____