



MATERIAL CHANGE REPORT

By kdematas at 1:32:35 PM, 8/12/2025

Pursuant to Section 64 of the Securities Act, 2012

1. NAME OF REPORTING ISSUER

Name of Reporting Issuer
Massy Holdings Ltd.

2. DATE OF MATERIAL CHANGE

Date of material change September 30, 2025

3. DESCRIPTION OF MATERIAL CHANGE

Provide a description of the material change Effective September 30, 2025 Mr. James McLetchie will vacate the role of Group Chief Financial Officer.

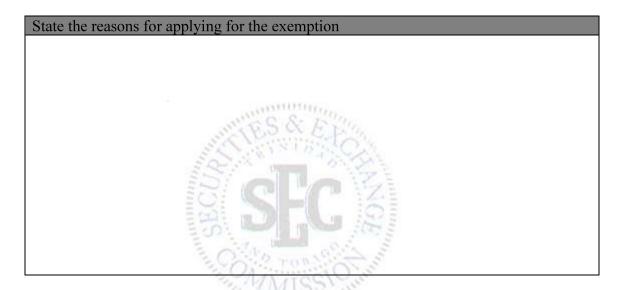
4. DETAILS OF PUBLICATION OF MATERIAL CHANGE

| | YES | NO |
|--|-----|----|
| Will you be seeking an exemption from publishing a notice in | | X |
| accordance with Section 64(2) of the Securities Act 2012? | | |
| | | |

If "No"

| Date of Publication of Notice | 12/00/2025 |
|-------------------------------|------------|
| (dd/mmm/yyyy) | 13/08/2025 |

If "Yes"



5. DETAILS OF SENIOR OFFICER

| Name (First name, Last name) | Ms. Wendy Kerry |
|------------------------------|---|
| Position in Organization | EVP, Group General Counsel & Corporate Secretary |
| Business Address | Third Floor, Invaders Bay Tower, Off Audrey Jeffers Highway, Port of Spain |
| Work Phone (1-xxx-xxx-xxxx) | 1-868-625-3426 |
| Fax Phone(1-xxx-xxx-xxxx) | 1-868-627-9061 |
| Email Address | wendy.kerry@massygroup.com |

6. DATE, CERTIFICATION AND SIGNATURE

I hereby certify that the statement and information contained in this form and any attachment hereto are true and correct to the best of my knowledge and belief and submitted in compliance with the provisions of the Securities Act, 2012. I understand that any misrepresentation, falsification or material omission of information on this application may result in a breach of the Securities Act, 2012.

| Print Name | Signature | Position | Date |
|-------------------|-----------|--|-----------------|
| Wendy Kerry | Meery | EVP, Group General Counsel & Corporate Secretary | August 12, 2025 |

FOR OFFICIAL USE ONLY

| Tool | ID Information |
|--|----------------|
| Registrant's Number | |
| Director's Number | |
| Document / Record Number | |
| Record's Management Date Received (dd/mm/yyyy) | |
| Approved By : Date (DD/MM/YYYY) | |