



MATERIAL CHANGE REPORT

By kdematas at 2:39:04 PM, 7/29/2025

Pursuant to Section 64 of the Securities Act, 2012

1. NAME OF REPORTING ISSUER

Name of Reporting Issuer	
TRINIDAD CEMENT LIMITED	

2. DATE OF MATERIAL CHANGE

Date of material change JULY 25, 2025

3. DESCRIPTION OF MATERIAL CHANGE Provide a description of the material change CHANGES TO THE BOARD OF DIRECTORS Trinidad Cement Limited ("TCL" or "the Company") hereby advises that Mr. Jose Antonio Cabrera Guerra has tendered his resignation as a Director of the Company effective July 25, 2025. At the meeting of the Board of Directors held on July 25, 2025, the Board appointed Mr. Juan Carlos Herrera De La Vega as a Director of the Company with effect from July 25, 2025, to fill a casual vacancy created by the resignation of Mr. Cabrera. This appointment is in accordance with Paragraph 4.4.2 of By-Law No. 1 of TCL and Mr. Herrera shall hold office until the next Annual Meeting of the Company, at which time he shall be eligible for re-election. William William

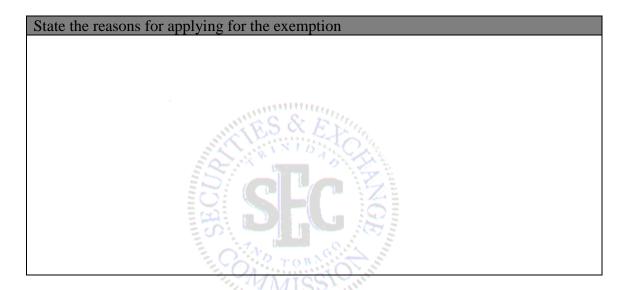
4. DETAILS OF PUBLICATION OF MATERIAL CHANGE

	YES	NO
Will you be seeking an exemption from publishing a notice in		X
accordance with Section 64(2) of the Securities Act 2012?		

If "No"

Date of Publication of Notice	JULY 31, 2025
(dd/mmm/yyyy)	JOL 1 31, 2023

If "Yes"



5. DETAILS OF SENIOR OFFICER

Name (First name, Last name)	
· · · · · · · · · · · · · · · · · · ·	DENISE MICHELLE ROOPNARINESINGH
Position in Organization	GROUP MANAGER LEGAL/COMPANY SECRETARY
Business Address	SOUTHERN MAIN ROAD, CLAXTON BAY, TRINIDAD W.I.
Work Phone (1-xxx-xxx-xxxx)	1-868-225-8254
Fax Phone(1-xxx-xxx-xxxx)	
Email Address	denisemichelle.roopnarinesingh@cemex.com

6. DATE, CERTIFICATION AND SIGNATURE

I hereby certify that the statement and information contained in this form and any attachment hereto are true and correct to the best of my knowledge and belief and submitted in compliance with the provisions of the Securities Act, 2012. I understand that any misrepresentation, falsification or material omission of information on this application may result in a breach of the Securities Act, 2012.

Print Name	Signature	Position	Date
DENISE MICHELLE ROOPNARINESINGH	Heen	GROUP MANAGER LEGAL/ COMPANY SECRETARY	JULY 29, 2025

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Tool	ID Information	
Registrant's Number		
Director's Number		
Document / Record Number		
Record's Management Date Received (dd/mm/yyyy)		
Approved By: Date (DD/MM/YYYY)		