



MATERIAL CHANGE REPORT

By nmar at 8:50:26 am, 28 Aug 2025

Pursuant to Section 64 of the Securities Act, 2012

General Instructions:	Please complete all relevant sections; where the allocated space is insufficient, you may continue on a separate page and attach to the completed form. All supporting information and attached pages should be appropriately numbered and referenced.
	This report and any attachments should be certified by a Senior Officer of the Reporting Issuer.
	Completed reports should be submitted to: The Director Market Regulation and Surveillance Division Trinidad and Tobago Securities and Exchange Commission Levels 22 – 23, Tower D, International Waterfront Centre, 1 Wrightson Road, Port of Spain, Trinidad and Tobago
Item 1	State the name of the reporting issuer as specified in its constituting documents, and include the issuer's primary business address.
Item 2	State the exact date of the material change. Please note that only one date is to be included in this field.
Item 3	Provide sufficient disclosure regarding the material change to enable a reader to appreciate the nature and substance of the material change without having to refer to any other sources. Examples of relevant information that would be subject to disclosure include: dates, parties, terms and conditions, effect on financial condition, value, consideration paid for purchases/investments, sources of financing or funding, reasons for the change, purpose of the change, and a general comment on the probable impact of the material change on the reporting issuer.
Item 4	State whether the issuer is seeking an exemption from publishing a notice in accordance with Section 64(2) of the Securities Act 2012, by completing the associated "YES" or "NO" sections of the form accordingly.
	If the issuer is not seeking an exemption, state the scheduled date(s) for the publication of the Notices and the associated daily newspapers of general circulation.

	If the issuer is seeking an exemption, state the issuer's reason(s) for applying for the exemption.
Item 5	State the name, position, business telephone number and email address of a senior officer of the reporting issuer who may be contacted to discuss further details regarding the material change.
Item 6	Include the signature of the Senior Officer identified in Item 5, confirming the material change report, and certifying the statement outlined.





FORM 10A

MATERIAL CHANGE REPORT

By nmar at 8:51:01 am, 28 Aug 2025

Pursuant to Section 64 of the Securities Act, 2012

1. NAME OF REPORTING ISSUER

Name of Reporting Issuer	
Unilever Caribbean Limited	

2. DATE OF MATERIAL CHANGE

Date of material change

July 31, 2025

3. DESCRIPTION OF MATERIAL CHANGE

Provide a description of the material change

On July 31, 2025, the Board of Directors of Unilever Caribbean Limited (UCL) adopted a more comprehensive Dividend Policy to guide the declaration and payment of dividends. This is in furtherance of its decision to consider the payment of dividends more frequently and as disclosed in its material change notice of June 13, 2025.

The fundamental premise of the dividend policy remains unchanged, with dividend decisions continuing to rest with the Board after consideration of all relevant factors, including but not limited to, financial performance, available cashflow, conditions affecting the business, ongoing obligations and commitments and dividends already declared for the financial year. The Policy complies with internal corporate governance requirements and all applicable laws.

Under normal circumstances, dividends will be paid within the usual payout range, though in exceptional cases the Board may declare amounts above or below this range, or none at all. UCL will provide certain intercompany services to the new ice cream entity for a defined transitional period.

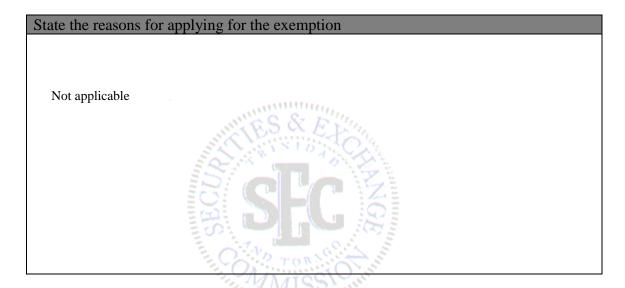
4. DETAILS OF PUBLICATION OF MATERIAL CHANGE

	YES	NO
Will you be seeking an exemption from publishing a notice in		Ž
accordance with Section 64(2) of the Securities Act 2012?		

If "No"

Date of Publication of Notice	
(dd/mmm/yyyy)	August 29, 2025

If "Yes"



5. DETAILS OF SENIOR OFFICER

Name (First name, Last name)	Ginelle Lambie
Position in Organization	Director
Business Address	Albion Plaza, Third Floor, 22-24 Victoria Avenue, Port of Spain
Work Phone (1-xxx-xxx-xxxx)	1-868-272-1874
Fax Phone(1-xxx-xxx-xxxx)	
Email Address	Ginelle.Lambie@unilever.com

6. DATE, CERTIFICATION AND SIGNATURE

I hereby certify that the statement and information contained in this form and any attachment hereto are true and correct to the best of my knowledge and belief and submitted in compliance with the provisions of the Securities Act, 2012. I understand that any misrepresentation, falsification or material omission of information on this application may result in a breach of the Securities Act, 2012.

Ginelle Lambie	la La	Director	August 26, 2025	
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Print Name	Signature	Position	Date	

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Tool	ID Information
Registrant's Number	
Director's Number	
Document / Record Number	
Record's Management Date Received (dd/mm/yyyy)	
Approved By : Date (DD/MM/YYYY)	